# **Beyond The Buzzwords**

# DE&I Through The Lens of Human Connection

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## **CRITICAL Race theory**

**Quotas** 

**Microaggressions** 

Unconscious Bias

isms

**Oppression** 

Privilege

**Dominant culture** 





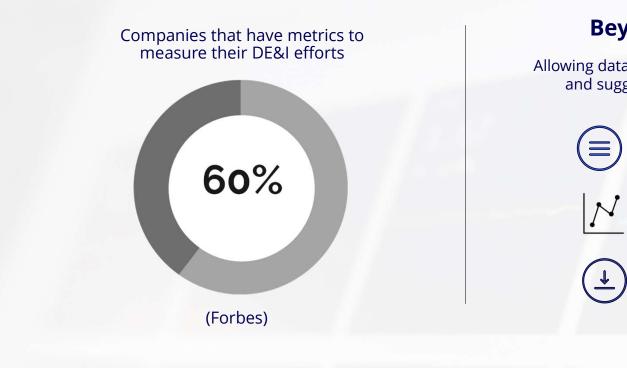
### **A Quick Personal Story**

My journey to Chief Diversity Officer at Santander US





# #1 Vanity Metrics



AUTO FINANCE EAST

#### **Beyond the Buzzwords**

Allowing data to inform decisions, predict scenarios and suggest actions for optimal outcomes.

**Predictive Analytics** 

Data Driven Decisions



Leading Indicators



### #2 "Check The Box" Programs

# 40%

of companies view diversity work as a way to mitigate legal, compliance or reputational risks. (SHRM)

# 47%

of companies in 2021 had a mentorship program with an additional 24% planning to add one before 2025. (Korn Ferry)

#### **Beyond the Buzzwords**

Investing in our employees and fostering an environment where they feel valued and can grow

- Impact over activity
- Sustainability
- Outcomes vs Outputs
- Broad engagement
- Shared accountability



## #3 "Donations Only"

# 70%

of Americans believe it's either "somewhat" or "very important" for companies to make the world a better place. (Harvard Business Review)

#### **Beyond the Buzzwords**

Building relationships and investing in underserved communities which enables people to prosper.

- Philanthropy vs Social Innovation
- Long term partnerships
- Solution Focused



## **DE&I** Fatigue: What's Bringing Us Down

# **\$8 Billion**

U.S. companies annual spend on DE&I training (Harvard Business Review) HR professionals deem their companies DE&I practices as advanced or expert (HR Research Institute)

< 1⁄4

# 80%

of companies paid for unconscious bias training in 2021 (Harvard Business Review)



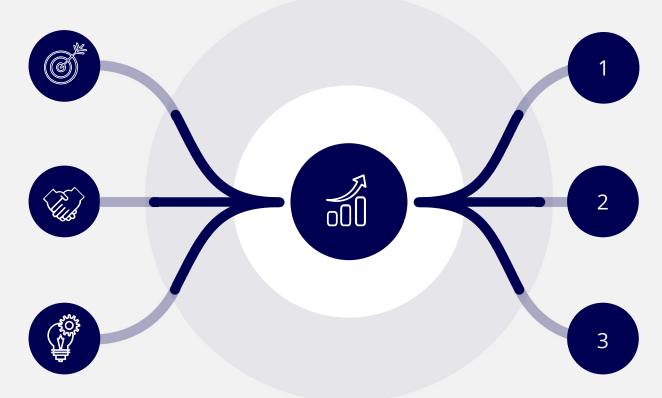


# **Great News: DE&I In the New Age**

A New Movement Around Human Connection



#### What We Mean by Human Connection



#### Connected

A sense of closeness and belonging where people feel valued, heard and safe to express themselves authentically

#### Motivated

A deep bond built upon trust where people feel safe to challenge

#### Curious

A commitment to curiosity which opens people up to the perspectives of others allowing for the breaking down barriers





## **Progress through Human Connection**

#### Individuals

People from any walk of life may show increased satisfaction and happiness when deeply connected to others.

#### Leaders

Leaders who increase communication can impact employee happiness resulting in product innovation.

#### Organizations

Experience potentially higher performance levels when there is a trusting workplace and psychological safety is embedded in the culture



## The Simple Two Step Process To Making Human Connections Happen





### 5 Ways Your Organization Can Embrace Human Connection Today



📣 Santander

#### We All Want More Innovation

The best ideas & growth come when we allow ourselves to be surrounded (and influenced) by those who think differently.





#### **Traditional Views of DE&I**

Diversity = Race, Ethnicity, Gender, etc.

Equity = Achieving parity

Inclusion – Sense of belonging

#### **Beyond The Buzzwords**

Diversity = Focused on broad representation through **Human Connection** 

Equity = Access to information and opportunities

Inclusion – All components of Psychological Safety



#### **Question I'll Leave You With**

How can you form Human Connections that promote DE&I?





# Thank You Be Human, Connect With One



